

Reassessing long-term commodity prices

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Question 1

Q: What is the current investor premium embedded in the oil price ??

- a) \$1/bbl \$9/bbl
- b) \$10/bbl \$29/bbl
- c) \$20/bbl \$29/bbl
- d) \$30/bbl plus



Question 2

Q: What is the current return on capital for the bottom quartile oil companies?

- a) 0% 9%
- b) 10% 19%
- C) 20% 29%
- d) 30% +



Oil companies are not earning much higher returns today than in 2000, when WTI crude oil prices averaged \$30/bbl

	2000	2006E	00-06E
Sector average ROCE	17.0%	19.0%	2.0%
Top quartile ROCE	24.0%	28.0%	4.0%
Bottom quartile ROCE	10.0%	10.0%	0.0%

Source: Goldman Sachs Research estimates.

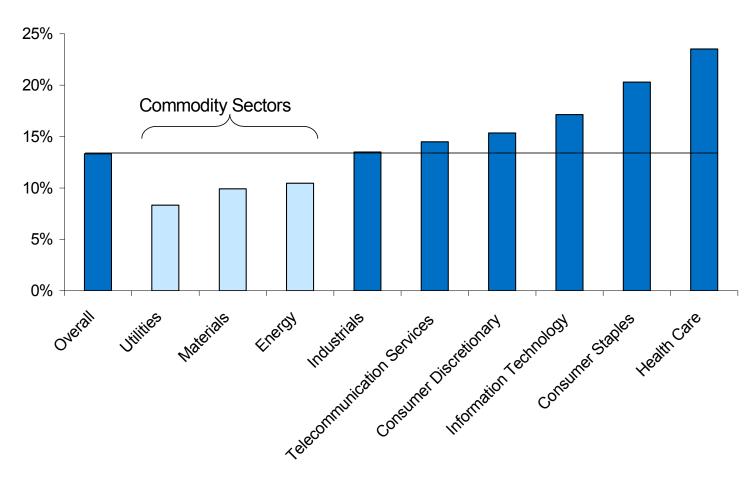


The revenge of the old economy



Poor returns in commodity sectors led investment to flow elsewhere

Cash Return on Cash Invested S&P 500 excluding Financial sector, 1991- 2000 Average Return

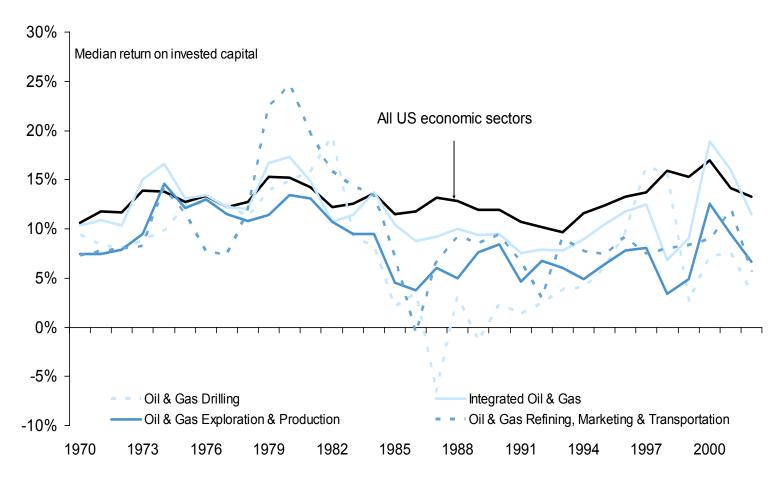


Source: Compustat and Goldman Sachs Commodity Research.



Return on capital employed in energy sectors has remained below that in the rest of the economy, leading to underinvestment in energy market infrastructure

percent return



Source: Compustat and Goldman Sachs Commodity Research.



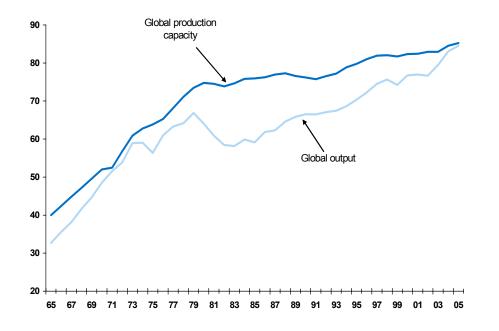
The transition between an exploitation phase and an investment phase: The revenge of the old economy, Part II



The industry has exhausted spare capacity, ending an exploitation phase and beginning a new investment phase

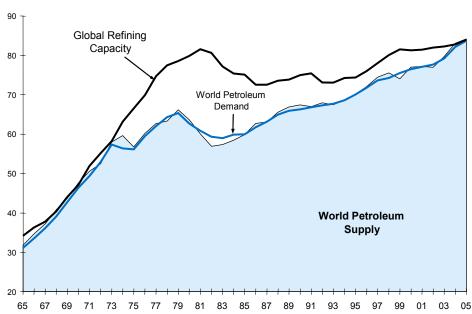
Global oil production and capacity

million b/d



Global refining capacity

million b/d

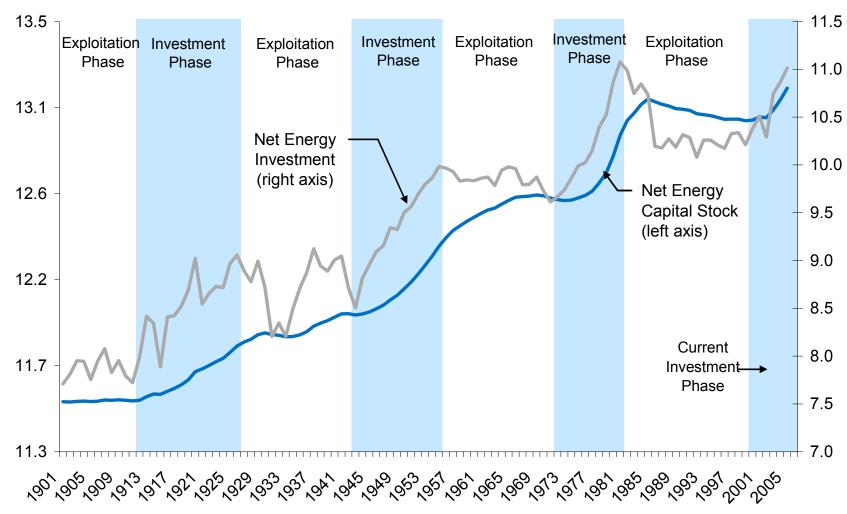


Source: International Energy Agency (IEA), DOE, Goldman Sachs Commodity Research.



Increased investment has begun to increase the energy capital stock

Investment and energy capital stock in the United States in real 1000 log \$

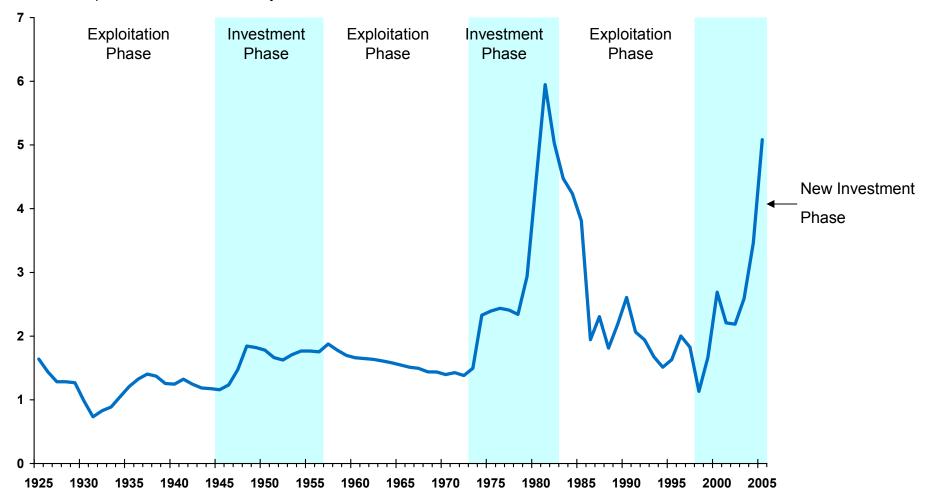


Source: Bureau of Economic Analysis (BEA), Goldman Sachs Commodity Research.



Investment phases are typically characterised by rising prices, while prices decline during exploitation phases





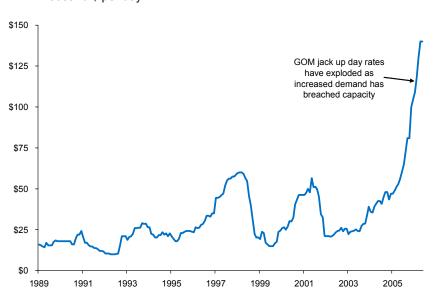
Source: Goldman Sachs Commodity Research.



Production input bottlenecks are creating cost escalation

The demand for drilling has created bottlenecks for rigs

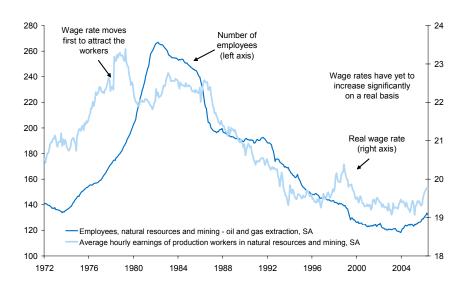
Thousand \$ per day



Source: Baker Hughes.

Labour has just started to respond to increased investment

Millions (left axis); real \$/hour (right axis)



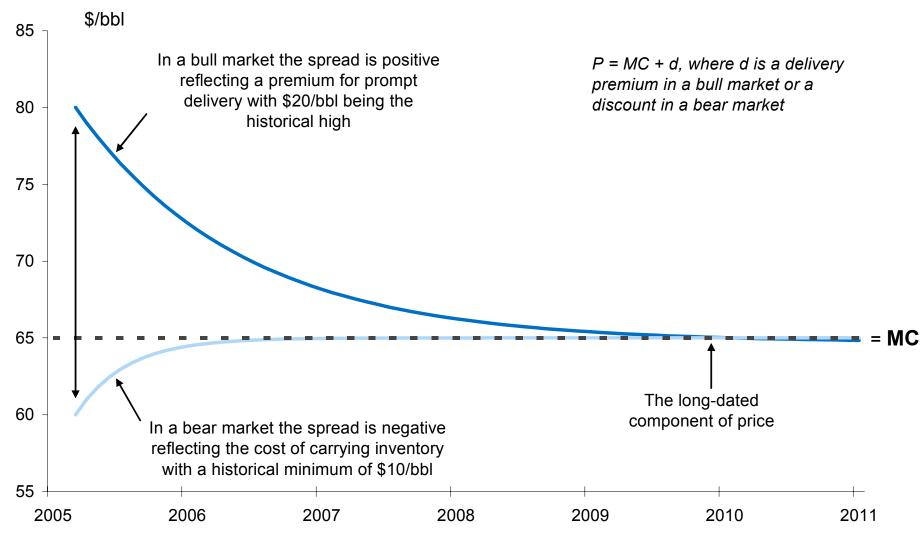
Source: BEA.



Cost structure drives long-term price while fundamentals drive curve shape



The key is to decompose the long-term oil price into (1) the long-dated oil price, and (2) the spread between the spot and long-dated oil price

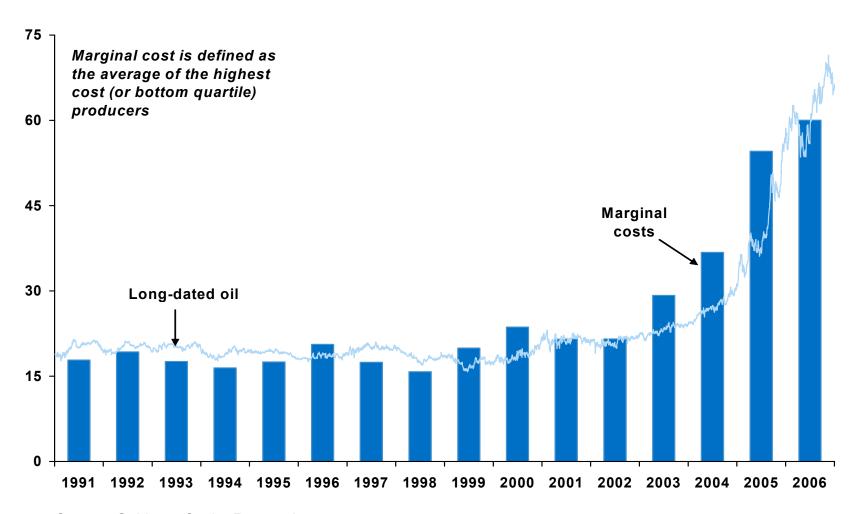


Source: Goldman Sachs Commodity Research.



Rising cost and investment uncertainty have continued to push long dated prices higher

\$/bbl

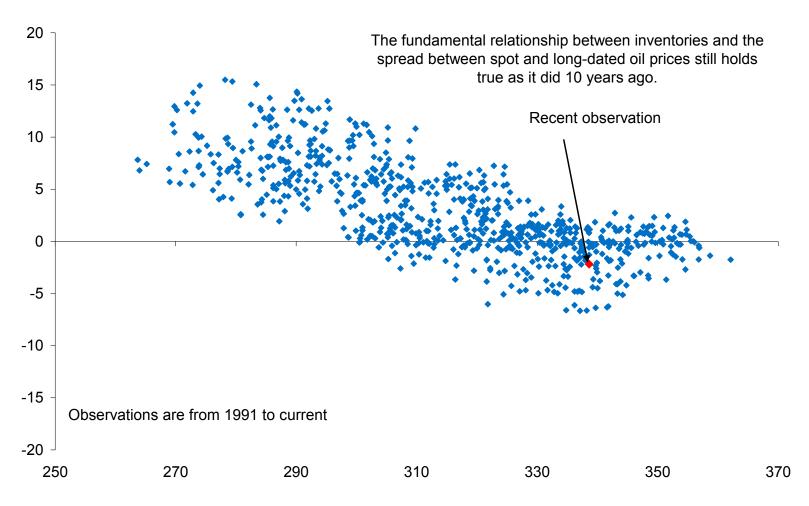


Source: Goldman Sachs Research



The fundamentals are priced into the spread between spot and long-dated prices

Spot – 5-yr forward price in \$/bbl (vertical axis); US crude stocks in millions of barrels (horizontal axis)



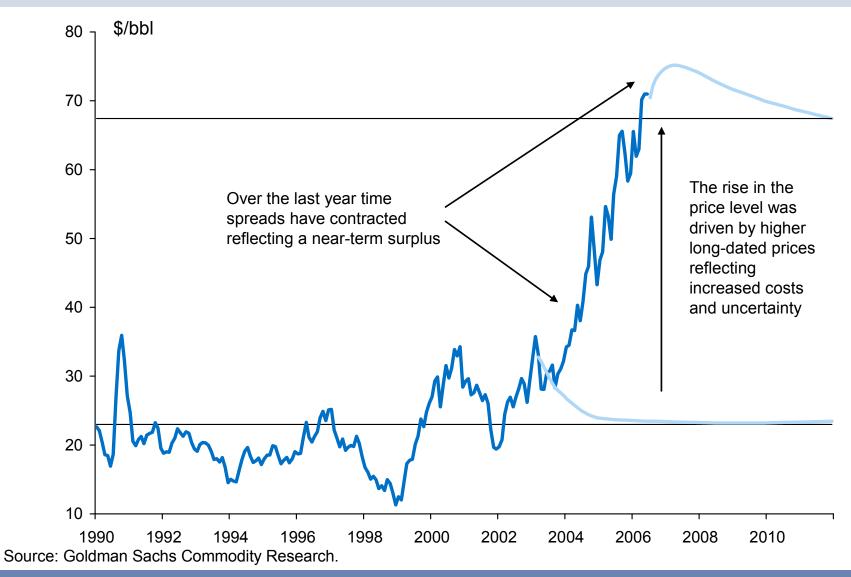
Source: Department of Energy and Goldman Sachs Commodity Research.



A cyclical bear market at US\$70/bbl Long-term shortages create near-term surpluses



Rising long-dated prices have dragged spot prices higher despite near-term surpluses

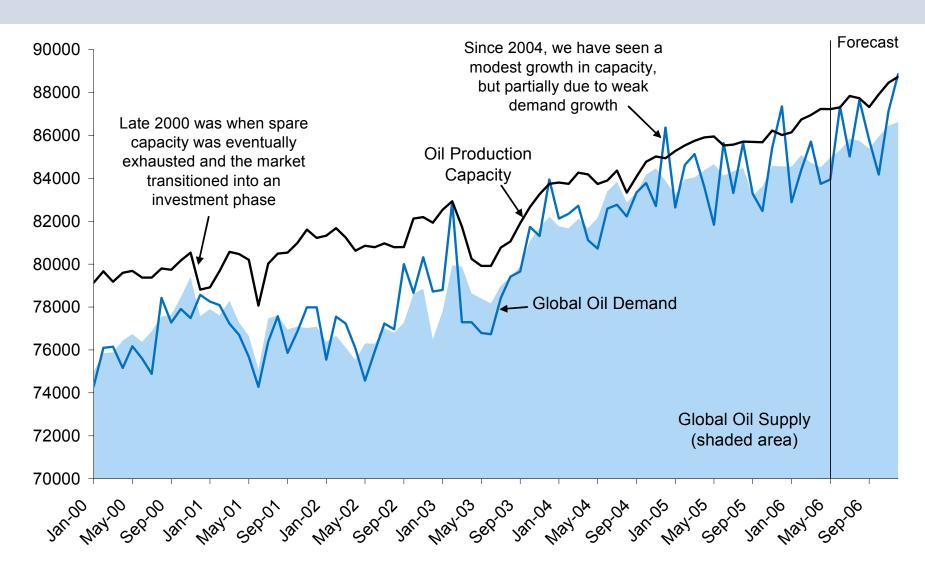




Market still needs long-term capacity



Growth of global production capacity has now created a 'thin layer' of spare capacity



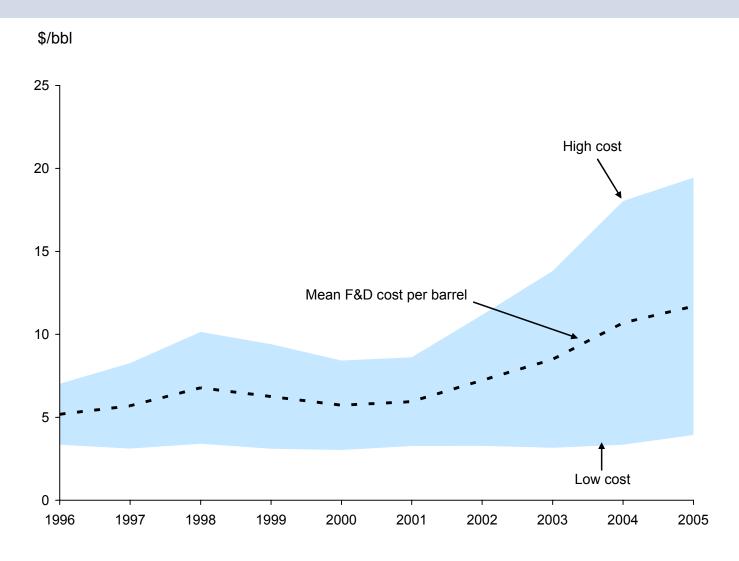


Projects are Experiencing Large Cost Overruns

Company Name	News		
Nexen Oil Sands and OPTI Canada	The estimated costs for their Long Lake oil sands project in Alberta have been revised up from C\$3.8 billion (\$3.4 billion) to C\$4.2 billion because of high labor costs and lower than expected productivity. (reported July 13, 2006)		
Connacher Oil and Gas	Cost estimates for its Great Divide oil sands project in Alberta have been raised 15% mainly due to the continued rise in steel and drilling costs. On track to start producing 10,000 b/d in 2Q 2007. (reported July 13, 2006)		
Shell Canada Ltd., Western Oil Sands, and Chevron Canada Ltd.	The C\$7.3 billion (\$6.6 billion) Athabasca oil sands expansion in northern Alberta is now facing capital costs 50 percent higher than those anticipated last year. Project costs could top C\$11 billion. (reported July 5, 2006)		
Canadian Oil Sands Trust and SynCrude Canada Ltd.	The expansion of their project north of Fort McMurray, Alberta to boost capacity by 100 kb/d is now expected to cost \$6 billion by mid-2006, almost double a 2001 forecast of \$3.14 billion. (reported February 18, 2006)		
Eni, ExxonMobil, Shell, and ConocoPhillips	The costs of developing the large Kashagan oilfield in the Caspian Sea have risen 50% to \$15 billion. (reported May 14, 2006)		
ВР	The flagship pipeline (Baku-Tbilisi-Ceyhan (BTC)) through Azerbaijan, Georgia, and Turkey linking Caspian Sea oilfields experienced cost overruns of \$1 billion (32% over budget) due to soaring bills from contractors and material suppliers. (Construction costs increased from \$2.95 billion to \$3.9 billion). Came online May 25th. (reported April 20, 2006)		
Statoil	Costs for its 7 trillion cubic foot Snohvit LNG project in the Barents Sea (Norway) have risen 50% to \$9.3 billion. (reported July 11, 2006)		
Royal Dutch Shell	Executives have delayed expansion of their 140 kb/d Pearl gas-to-liquids (GTL) plant in Qatar due to cost estimate increases from \$5 to \$6.3 billion. An investment decision is expected later this year. (reported April 24, 2006)		
ExxonMobil	The proposed 154 kb/d GTL complex in Qatar has seen its budget increase more than 10% to \$7.8 billion. (reported April 24, 2006)		
Tesoro	Canceled its coker project at its Anacortes, Washington refinery because of higher than expected costs. (reported July 10, 2006)		
Valero	Delayed expansion of its 250 kb/d Texas refinery by about 3 months because of labor cost inflation of about 20-25% this year. (reported April 25, 2006)		



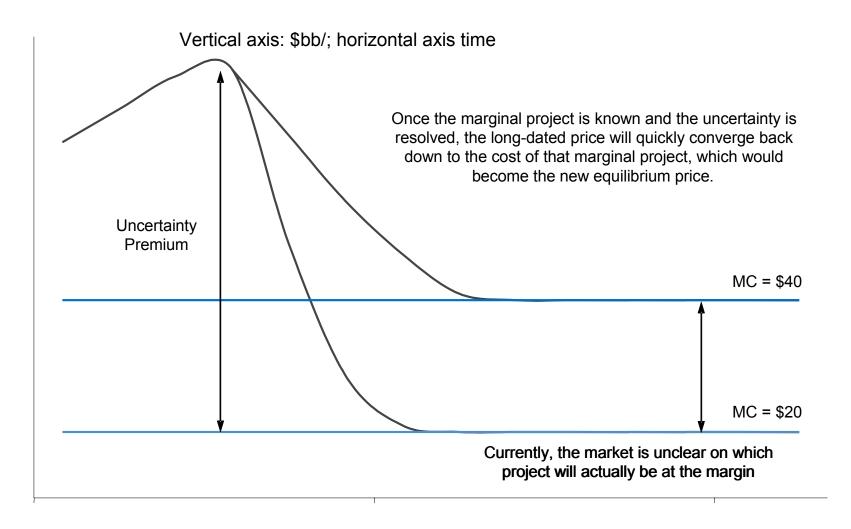
This overshoot reflects increased uncertainty in the industry's cost structure



Source: Goldman Sachs Commodity Research.



Once uncertainty is resolved, the premium will disappear as long-term oil prices find a new equilibrium



Source: Goldman Sachs Commodity Research.



Costs and inventories will likely keep metals prices high and volatile



Mining companies continue to experience higher cost pressures

Company Name	News			
Compania de Minas Buenaventura	Cash costs for gold have increased 21% from a year ago in July due to higher energy, input material and development costs, declining ore grades, and higher royalties.			
Freeport-McMoRan Copper and Gold	Cash costs of \$2161/mt for copper were higher than the guidance of \$1257/mt in 2Q06, due to higher TC/RC, royalty,and energy costs. 2006 guidance was also raised from \$1190/mt to \$1455/mt.			
Inco	Inco reported cash costs of \$4586/mt for nickel higher than the guidance of \$4190/mt - \$4300/mt in 2Q06, due to higher fuel and material costs.			
Industrias Penoles	Penoles reported an 9.6% YoY increase in diesel, energy, labor and maintenance costs in April for zinc.			
CVRD	CVRD's costs of goods sold increased 51% in the last 12 months. The main contributors to the cost increase include: stronger local currency (15%), higher procurement costs (28% - consumables, equipment, labor and energy) and expansion related increase (7%).			
Antofagasta	Antofagasta experienced higher cash costs for copper at Pelambres of \$661/mt vs GS's \$265/mt estimate, at Michilla of \$2822/mt vs GS's \$1720/mt estimate, and at Tesoro of \$1753/mt in 1Q06 due to higher costs from shipping, loading, fuel, input costs, and stronger Chilean peso.			
Phelps Dodge	Phelps Dodge is experiencing higher costs due to higher mining and milling rates, higher TC/RC, higher freight costs, higher oil and gas prices, and higher tax.			
Teck Cominco	Teck Cominco is facing cost pressures due to higher energy costs.			
Alcoa	Alcoa is facing higher power and raw material costs.			

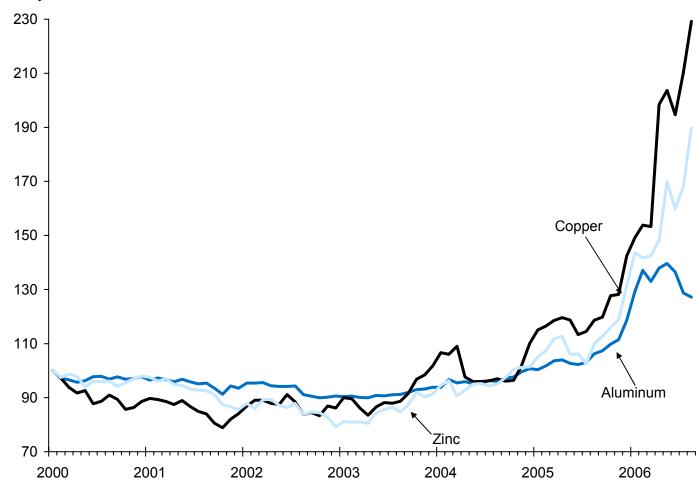
Source: Goldman Sachs Research.



We believe higher costs will support the higher long-term metals prices

Five-year forward prices

Index, January 2000 = 100t



Source: Goldman Sachs Commodity Research.

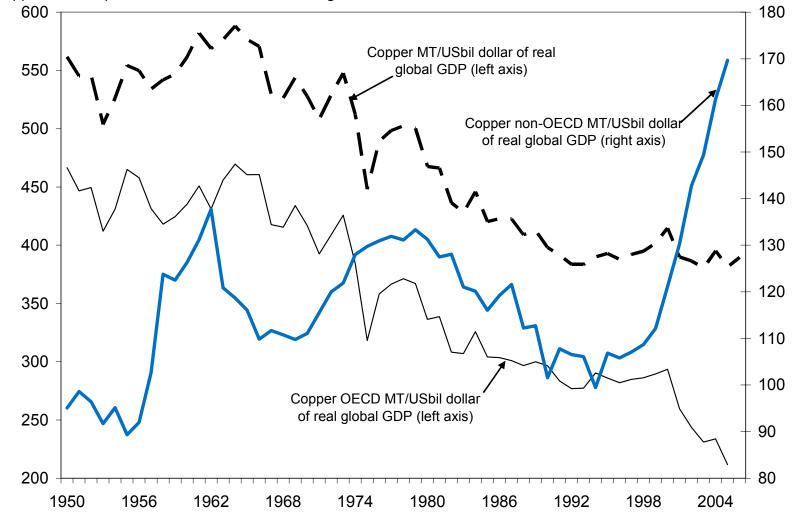


Unlike energy, metals are in a cyclical bull market



Metals consumption has been driven by a massive infrastructure boom in the Non-OECD





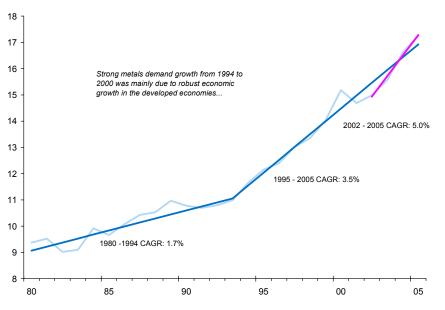
Source: WBMS and Goldman Sachs Commodity Research



This has created an acceleration in global metals demand since the mid-1990s

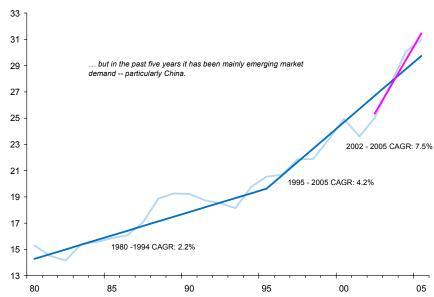
Global copper consumption

Thousand metric tons



Global aluminum consumption

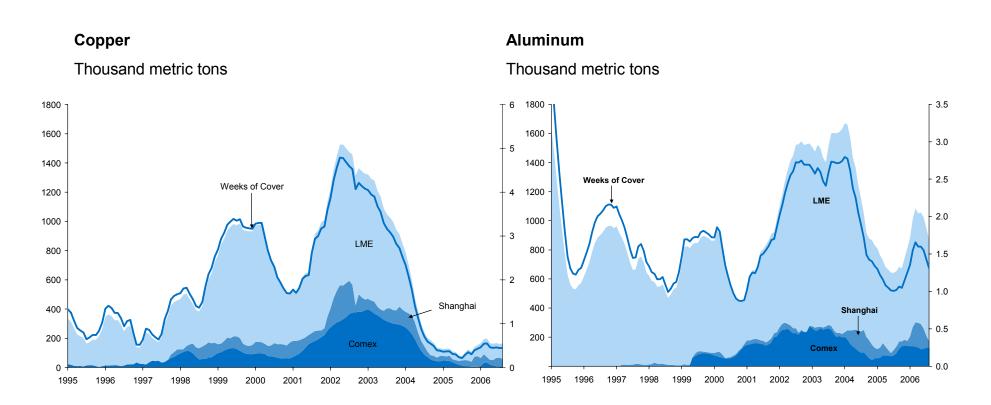
Thousand metric tons



Source: CRU, WBMS, Goldman Sachs Commodities Research.



Inventory levels are still relatively low, reflecting continued cyclically strong markets



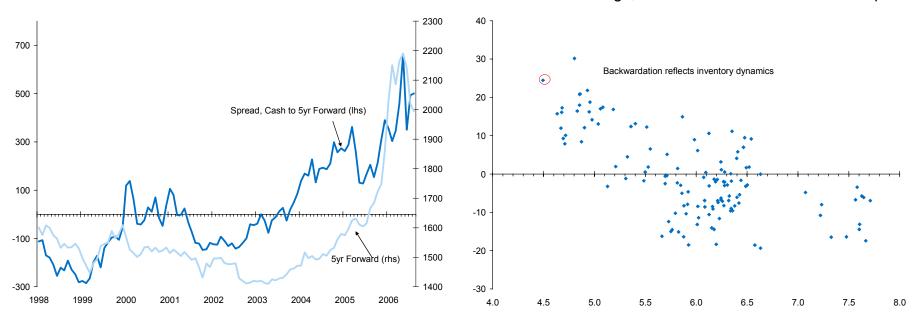
Source: Comex, LME, SHFE and Goldman Sachs Commodity Research.



As a result, the spread between spot and long-dated prices remains high (1)

Aluminum long-dated price and cash spread US\$/mt

Aluminum cash to five-year price spread vs. visible inventories Vertical axis: Percentage; horizontal axis: weeks of consumption



Source: Goldman Sachs Commodities Research.

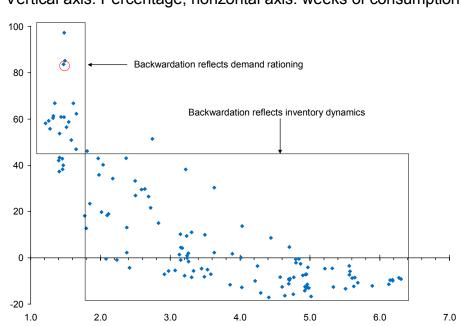


As a result, the spread between spot and long-dated prices remains high (2)

Copper long-dated price and cash spread US\$/mt

Spread, Cash to 5yr Forward (Ihs 5yr Forward (rhs) -400

Copper cash to five-year price spread vs. visible inventories Vertical axis: Percentage; horizontal axis: weeks of consumption



Source: Goldman Sachs Commodities Research.

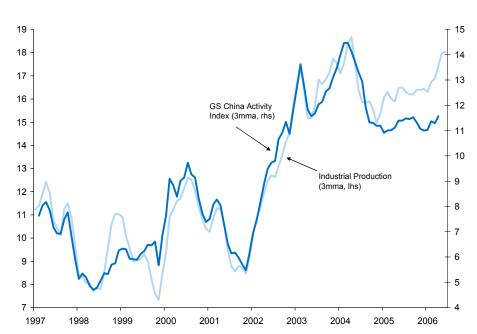


Our baseline forecast is for solid economic growth to support a cyclically robust market

Global industrial activity has begun to accelerate Percent change over a year ago

GS Global Leading Indicator -1 -2 -3 -4 -5 -6 **OECD Industrial Production** 1996 1997 2000 2001 2002 2003 2004 2005 2006

Chinese growth is maintaining a high pace Percent change over a year ago



Source: Goldman Sachs Commodities Research.



Global growth is expected to remain firm next year, with 2007 slower but still above trend

REAL GDP GROWTH

(% yoy)	2004	2005	2006	2007
			(E)	(E)
China US	10.1 3.9	10.2 3.2	10.5 3.5	9.1 2.4
Euroland	1.7	1.5	2.6	2.0
Japan	2.3	2.6	2.9	2.9
South Korea	4.7	4.0	4.8	4.0
Russia	7.2	6.4	6.7	6.3
Taiwan	6.1	4.1	4.2	4.5
India	8.1	8.3	7.3	7.0
Canada	2.9	2.9	3.4	2.9
Brazil	5.0	2.2	3.8	4.3
World	4.7	4.2	4.6	3.9

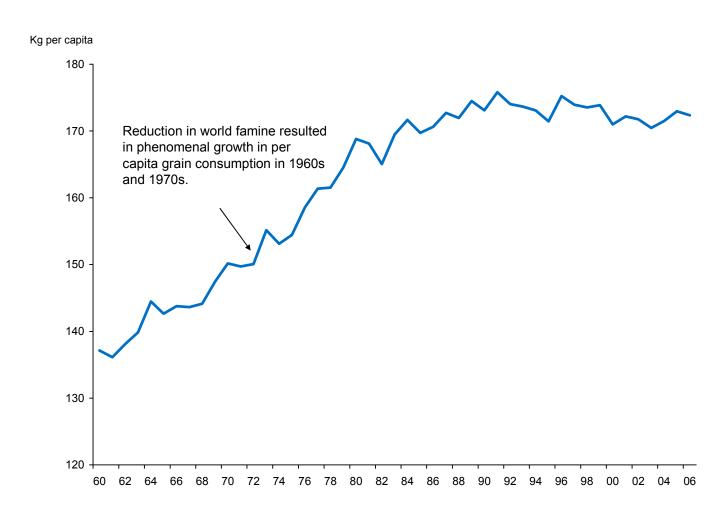
Source: Goldman Sachs Economic Research estimates



Near-term upside in wheat and long-term upside in corn and soybean



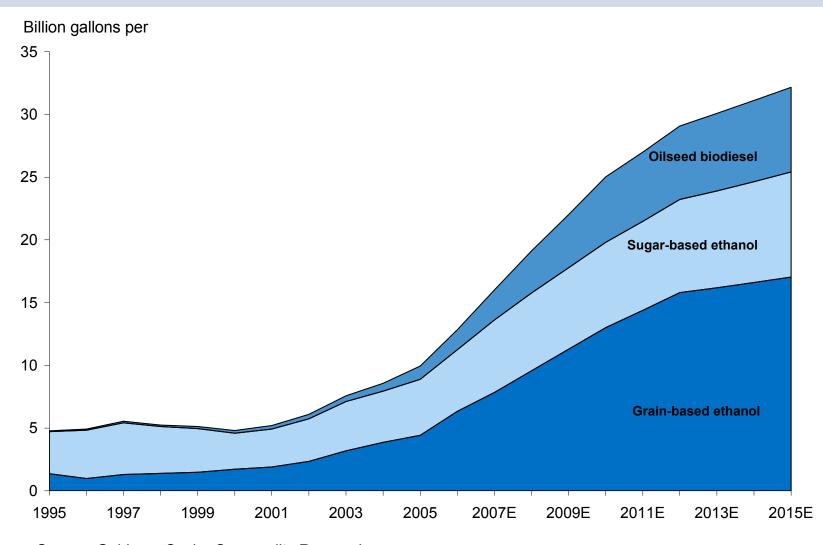
Per capita grains consumption by human beings has been flat



Source: USDA, Goldman Sachs Commodity Research.

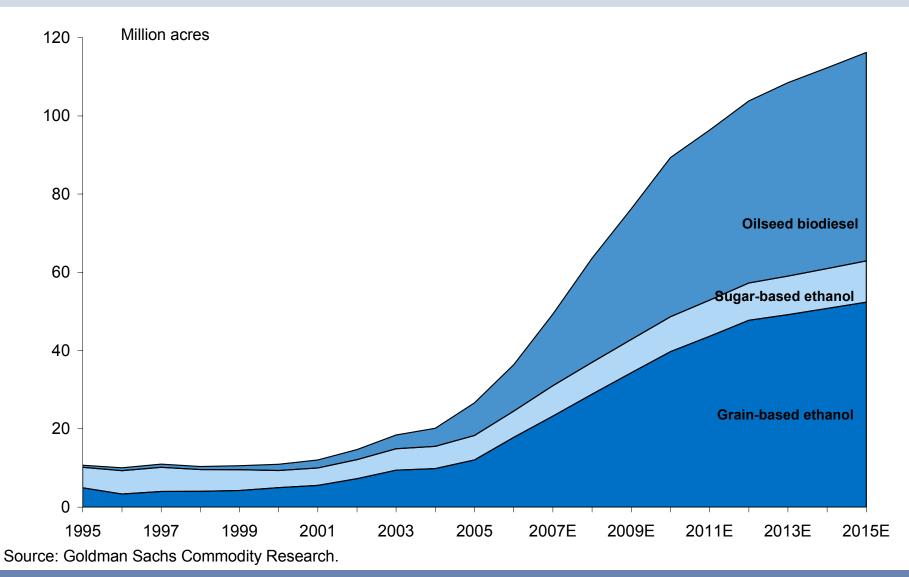


Biofuel demands will likely grow by more than 300% over the next 5 years



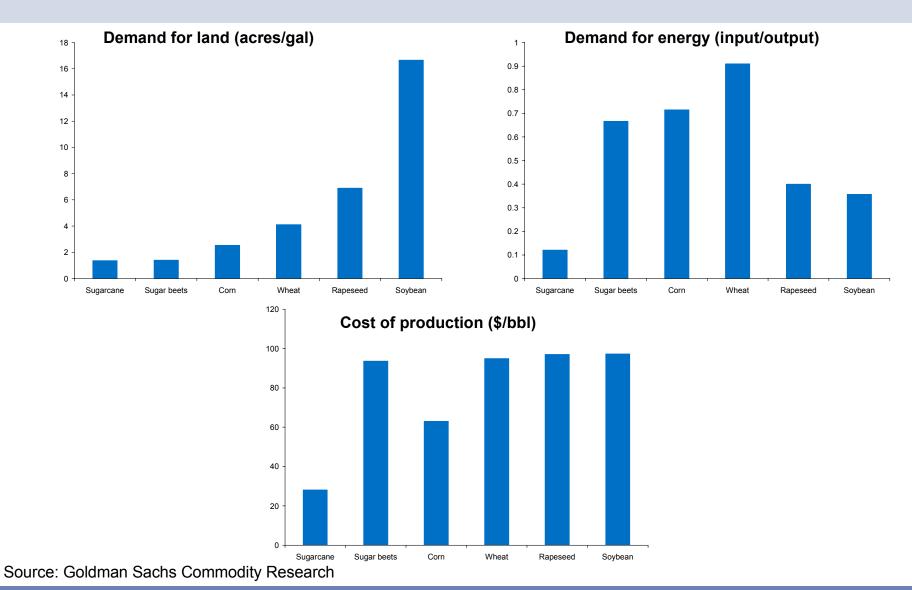


However the demand for land will be the greater from bio-diesel (vegetable oils)





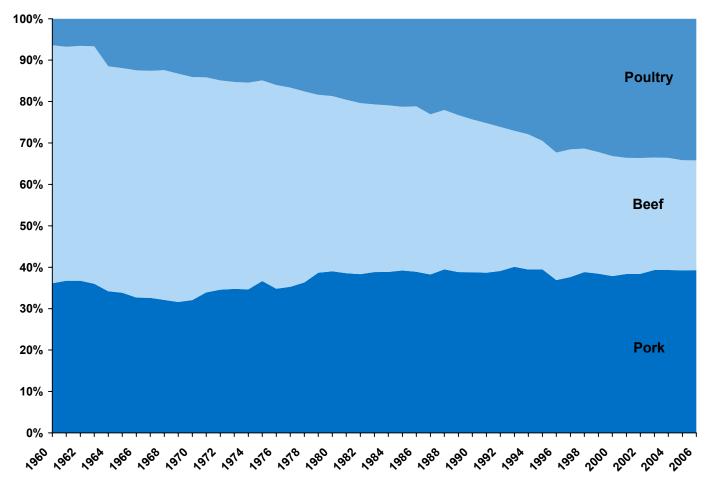
Which technology would you choose?





Demand for meat has shifted towards high protein, low fat poultry at the expense of beef

Per capita protein consumption share: %

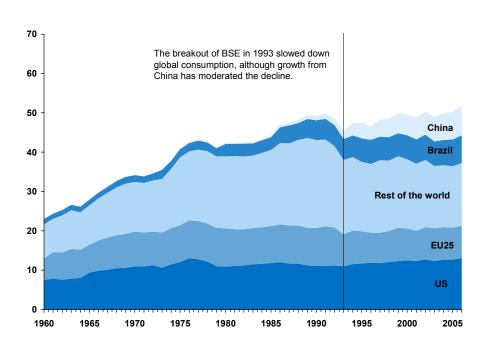


Source: USDA and Goldman Sachs Commodity Research.

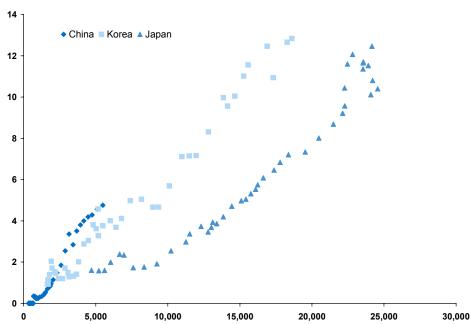


However, the shift is mostly seen in developed countries; rising wealth in China and Brazil will likely continue to support beef demand

Beef consumption, million tons



kg of beef per capita (vertical axis);
Real GDP PPP per capita (horizontal axis)

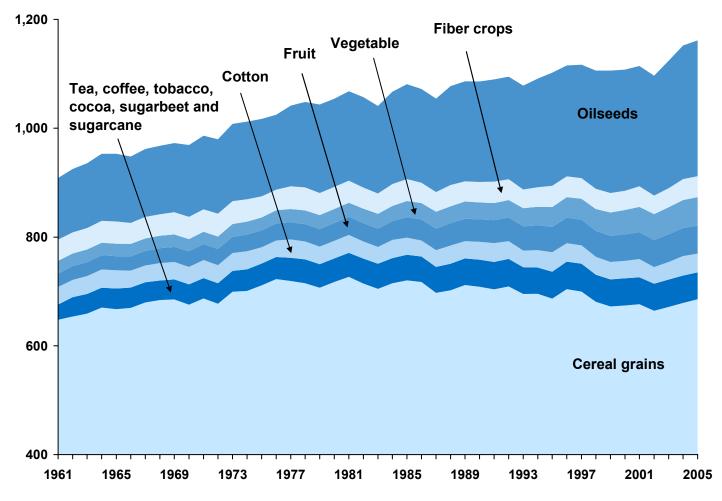


Source: USDA, Goldman Sachs Commodity Research.



Oilseed meals has replaced cereals to be an important protein source for livestock, reflected in land expanded for oilseed crops

Land sown to all crops globally, million hectares

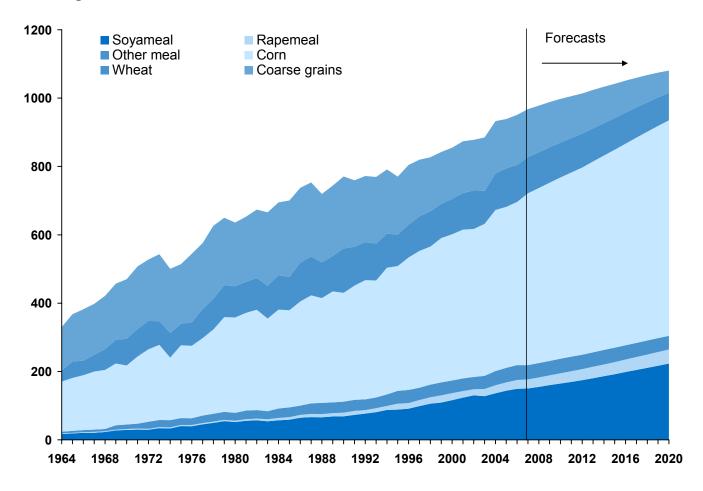


Source: FAO and Goldman Sachs Commodity Research.



We expect demand for corn and soybeans to remain strong, as they are major feed sources

Global feed grains demand, million metric tons



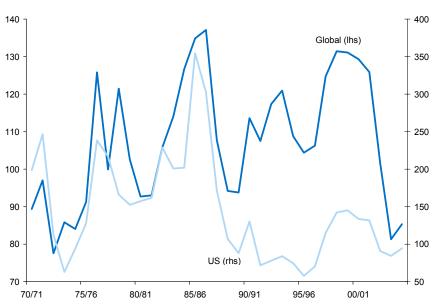
Source: USDA and Goldman Sachs Commodity Research.



Near-term upside is seen in wheat and corn, whose inventories are near historical lows

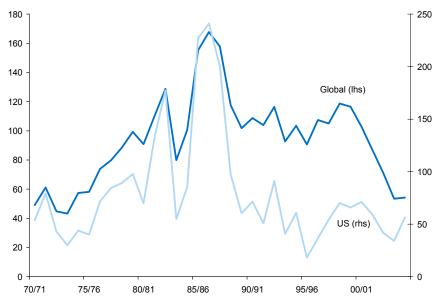
Wheat inventories

Days of forward coverage



Corn inventories

Days of forward coverage



Source: USDA, Goldman Sachs Commodity Research.



September 4, 2006



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